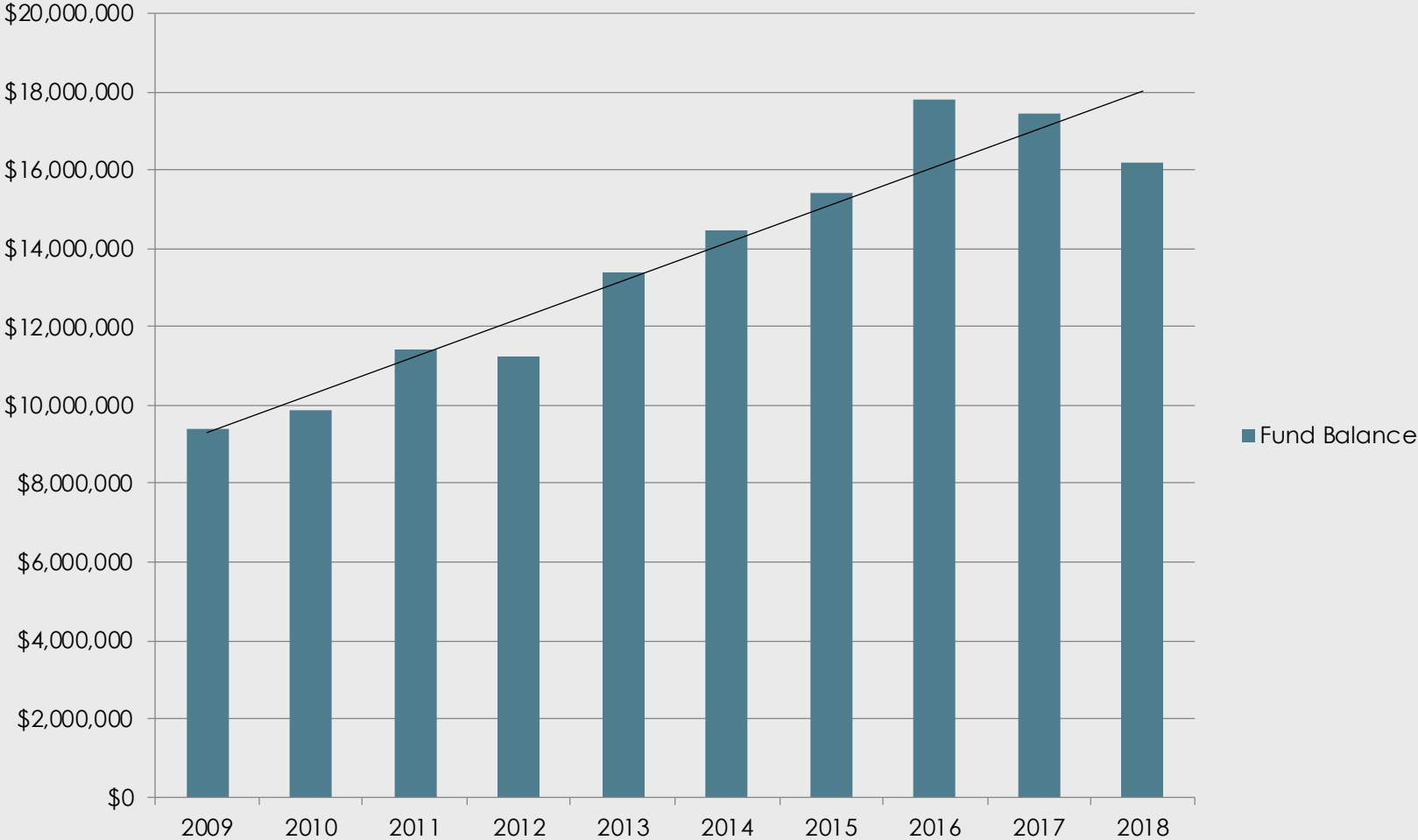


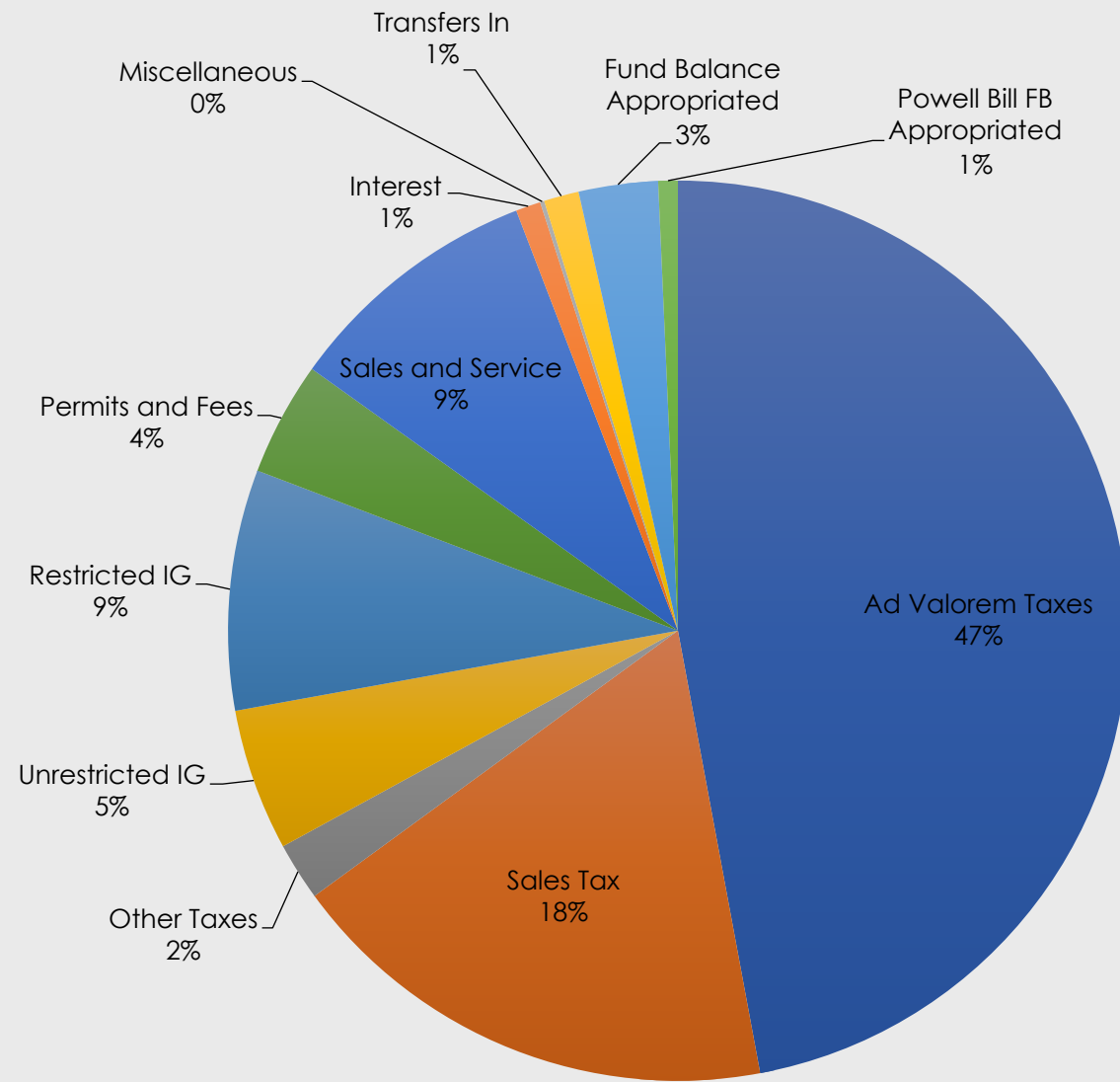
**FY 2020 BUDGET**  
and  
**FY 20 – FY 24 FIVE YEAR  
OPERATING AND CAPITAL PLAN**  
  
**PRESENTATION**

**JUNE 3, 2019**



# 10yr Fund Balance History

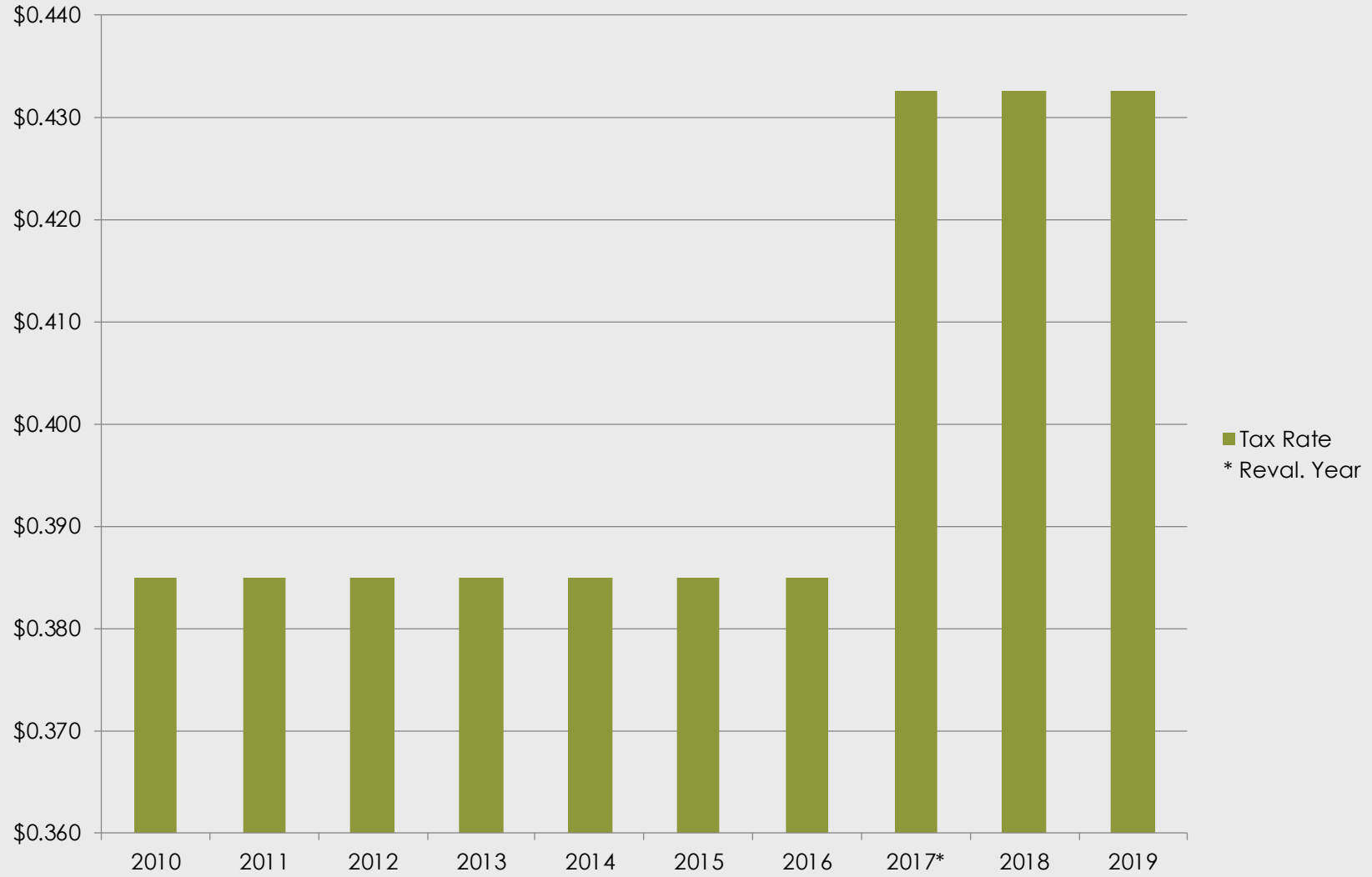




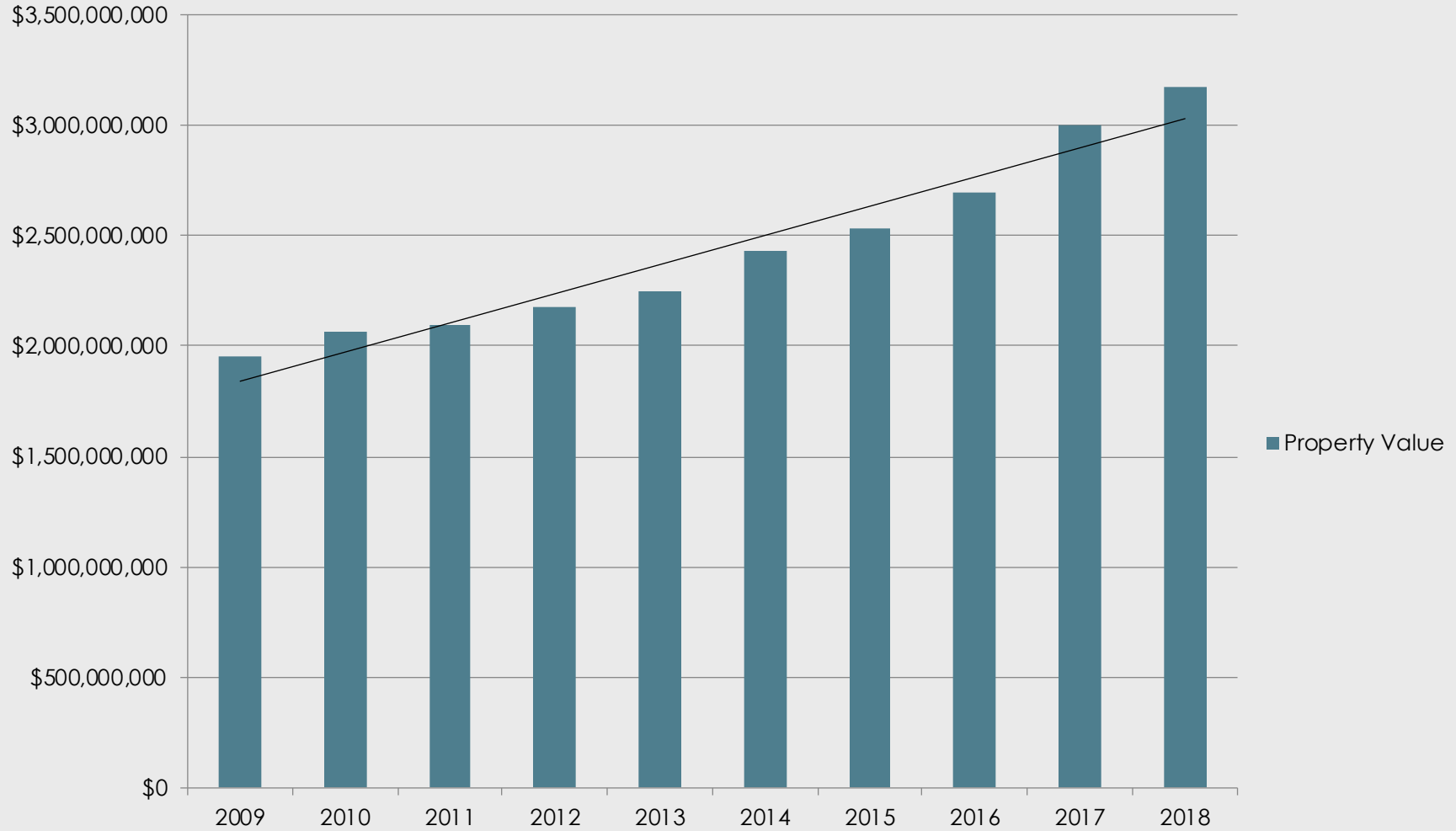
**General Fund Revenues**

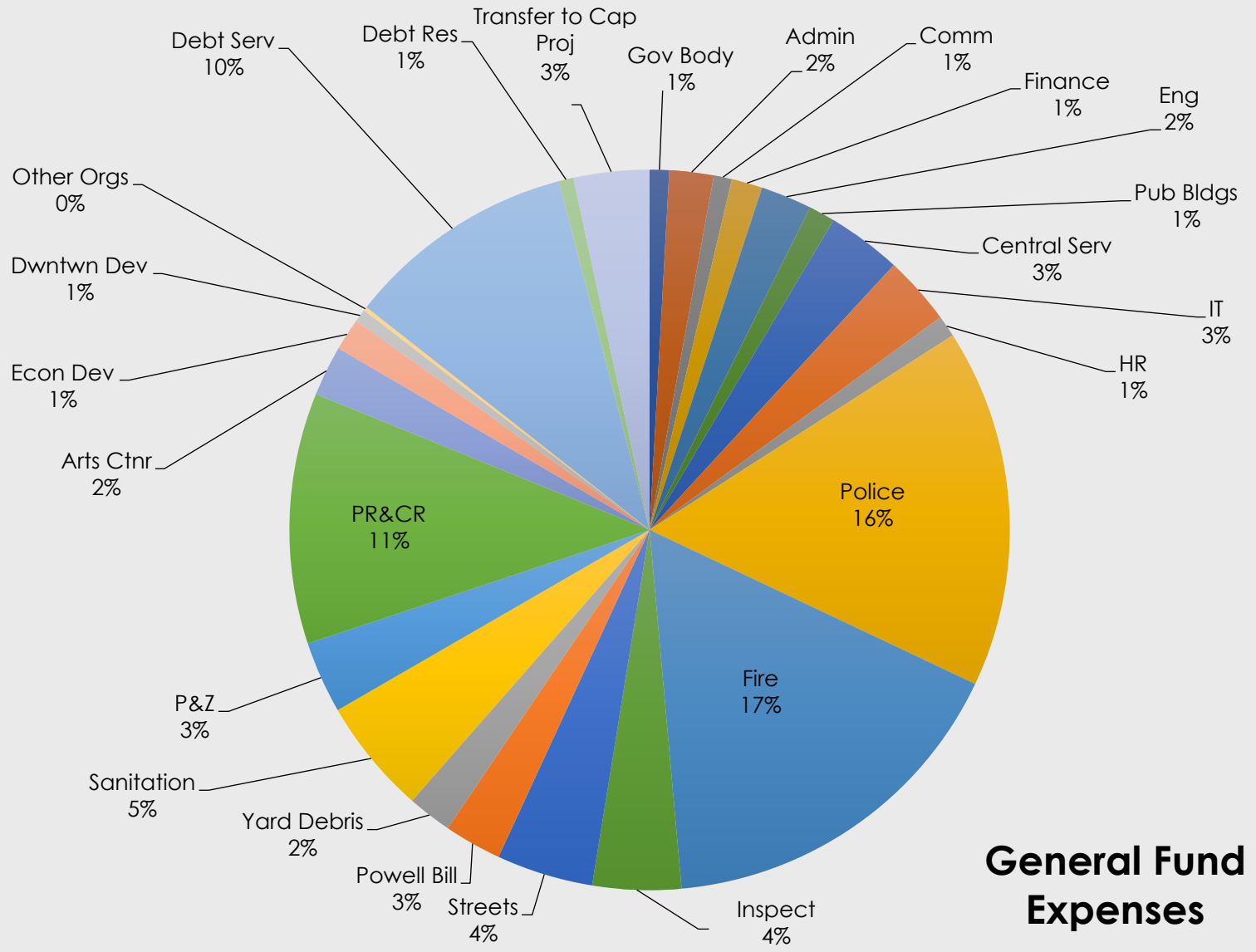


# 10yr Tax Rate History



# 10yr Property Value History

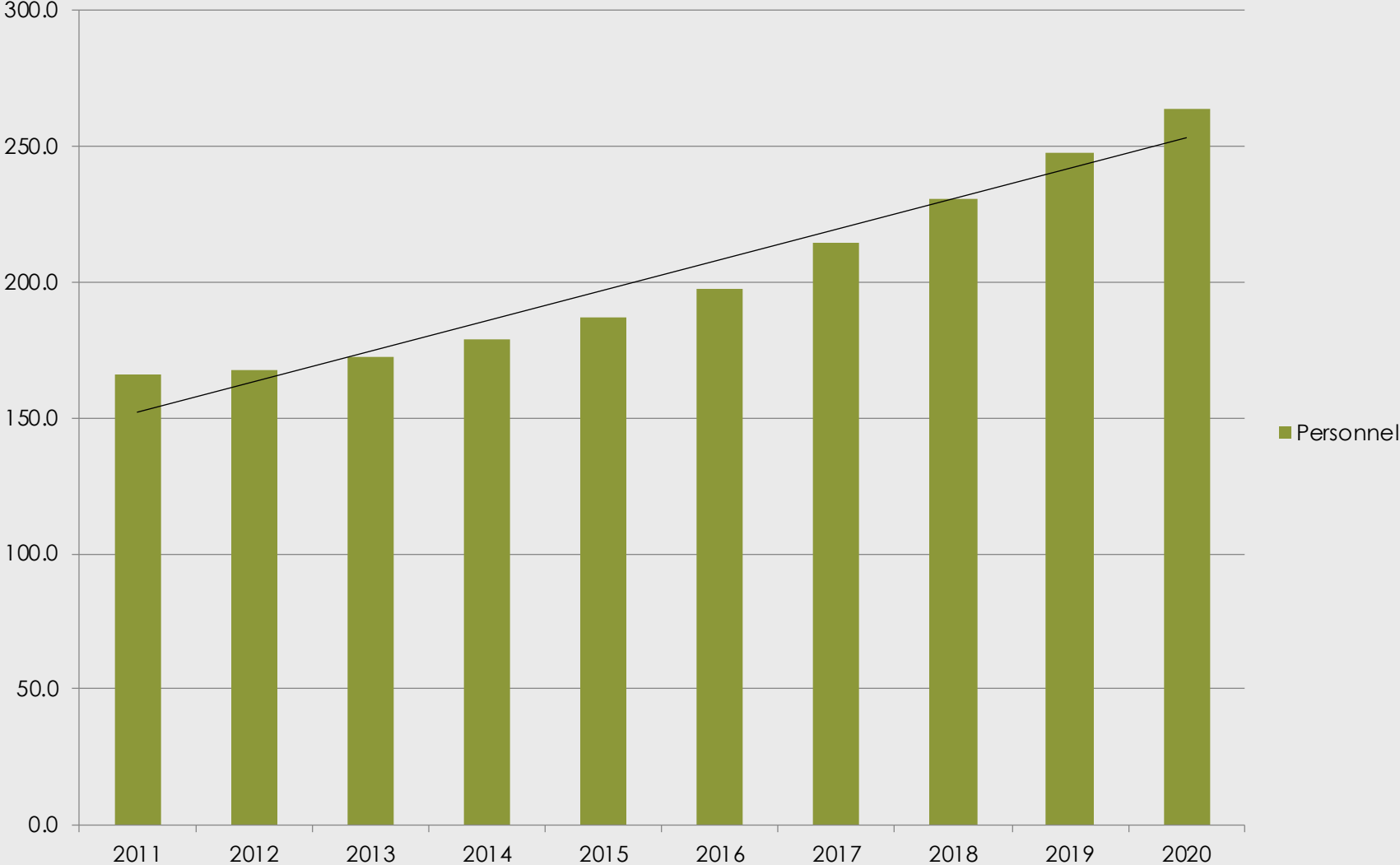




**General Fund Expenses**



# Personnel History





Public Safety  
\$10,951,880  
33% or \$33

Public Works  
\$5,124,770  
15% or \$15

Arts  
Recreation  
\$4,530,613  
14% or \$14

Debt  
Service  
\$3,390,375  
10% or \$10

Development  
Services  
\$3,184,840  
9% or \$9

Internal  
Services  
\$2,941,332  
9% or \$9

General  
Government  
\$1,230,182  
4% or \$4

Transfer  
to  
Capital  
Project  
\$1,140,000  
3% or \$3

Economic  
and  
Community  
Development  
\$739,848  
2% or \$2

Debt  
Reserves  
\$295,000  
1% or \$1





	2020	2021	2022	2023	2024
<b>Ad Valorem Taxes</b>	\$ 15,782,544	\$ 16,539,419	\$ 17,296,294	\$ 18,053,169	\$ 18,810,044
<b>Tax Increase -2015 Transportation Bond</b>	\$ -	\$ 764,829	\$ 799,829	\$ 834,829	\$ 869,829
<b>Tax Increase -Fire Station No. 4</b>	\$ -	\$ -	\$ 1,199,743	\$ 1,252,243	\$ 1,304,743
<b>Tax Generated By Commercial/Retail</b>	\$ -	\$ -	\$ 209,083	\$ 209,083	\$ 418,167
<b>Other Taxes</b>	\$ 697,825	\$ 707,382	\$ 717,129	\$ 727,072	\$ 737,213
<b>Sales and Use Taxes</b>	\$ 6,000,000	\$ 6,210,000	\$ 6,427,350	\$ 6,652,307	\$ 6,890,738
<b>Unrestricted Intergovernmental</b>	\$ 1,710,000	\$ 1,744,200	\$ 1,779,084	\$ 1,814,666	\$ 1,850,959
<b>Fire District Revenue</b>	\$ 2,030,520	\$ 2,111,741	\$ 2,196,210	\$ 2,284,059	\$ 2,375,421
<b>School Resource Officer</b>	\$ 37,838	\$ 37,838	\$ 37,838	\$ 37,838	\$ 37,838
<b>Other Grants</b>	\$ 197,958	\$ -	\$ 166,875	\$ 164,469	\$ 162,063
<b>Powell Bill</b>	\$ 630,000	\$ 630,000	\$ 630,000	\$ 630,000	\$ 630,000
<b>Permits and Fees</b>	\$ 1,371,500	\$ 1,426,360	\$ 1,548,914	\$ 1,676,371	\$ 1,808,926
<b>Sales and Services</b>	\$ 3,109,500	\$ 3,202,785	\$ 3,298,869	\$ 3,397,835	\$ 3,499,770
<b>Investments</b>	\$ 300,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
<b>Miscellaneous</b>	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
<b>Loans/Bonds</b>	\$ -	\$ 5,400,000	\$ 3,500,000	\$ 3,000,000	\$ -
<b>Transfers</b>	\$ 421,884	\$ 724,838	\$ 536,300	\$ 681,200	\$ 936,030
<b>Fund Balance Appropriated</b>					
<b>Powell Bill</b>	\$ 235,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
<b>General Fund</b>	\$ 954,271	\$ 4,000,000	\$ -	\$ -	\$ -
<b>Economic Development</b>	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Revenues</b>	<b>\$ 33,528,840</b>	<b>\$ 44,049,391</b>	<b>\$ 40,893,518</b>	<b>\$ 41,965,140</b>	<b>\$ 40,881,740</b>



	2020	2021	2022	2023	2024
Governing Body	\$ 292,279	\$ 303,970	\$ 316,129	\$ 328,774	\$ 341,925
Administration	\$ 544,973	\$ 566,772	\$ 589,443	\$ 613,021	\$ 637,541
Public Information	\$ 271,930	\$ 282,807	\$ 294,119	\$ 305,884	\$ 318,120
Finance	\$ 464,833	\$ 483,426	\$ 502,763	\$ 522,874	\$ 543,789
Engineering	\$ 673,243	\$ 700,173	\$ 728,180	\$ 757,307	\$ 787,599
Public Buildings	\$ 328,767	\$ 341,918	\$ 355,594	\$ 369,818	\$ 384,611
Central Services	\$ 1,114,855	\$ 1,159,449	\$ 1,205,827	\$ 1,254,060	\$ 1,304,223
Information Technology	\$ 987,558	\$ 1,027,060	\$ 1,068,143	\$ 1,110,868	\$ 1,155,303
Human Resources	\$ 324,086	\$ 337,049	\$ 350,531	\$ 364,553	\$ 379,135
Police	\$ 4,974,071	\$ 5,173,034	\$ 5,379,955	\$ 5,595,153	\$ 5,818,960
Fire	\$ 5,304,972	\$ 5,517,171	\$ 5,737,858	\$ 5,967,372	\$ 6,206,067
Inspections	\$ 1,276,291	\$ 1,327,343	\$ 1,380,436	\$ 1,435,654	\$ 1,493,080
Streets	\$ 1,440,814	\$ 1,498,447	\$ 1,558,384	\$ 1,620,720	\$ 1,685,549
Powell Bill	\$ 465,000	\$ 630,000	\$ 630,000	\$ 630,000	\$ 630,000
Yard Debris	\$ 450,711	\$ 468,739	\$ 487,489	\$ 506,989	\$ 527,268
Sanitation	\$ 1,743,531	\$ 1,813,272	\$ 1,885,803	\$ 1,961,235	\$ 2,039,685
Planning & Zoning	\$ 985,199	\$ 1,024,607	\$ 1,165,591	\$ 1,312,215	\$ 1,464,703
Economic Development	\$ 169,608	\$ 176,392	\$ 183,448	\$ 190,786	\$ 198,417
Downtown Development	\$ 130,590	\$ 135,814	\$ 141,246	\$ 146,896	\$ 152,772
Parks, Rec., & Cultural Resources	\$ 3,001,198	\$ 3,121,246	\$ 3,246,096	\$ 3,375,940	\$ 3,510,977
Arts Center	\$ 754,568	\$ 784,751	\$ 816,141	\$ 848,786	\$ 882,738
Other Organizations	\$ 59,500	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
Debt	\$ 1,053,353	\$ 1,030,083	\$ 1,006,813	\$ 983,137	\$ 969,054
New Debt - 2017 Bonds	\$ 1,662,022	\$ 1,594,938	\$ 1,551,188	\$ 1,507,438	\$ 1,463,688
New Debt - Fire Station No. 4	\$ -	\$ -	\$ 467,500	\$ 457,875	\$ 448,250
2018 LOBs (TH and Police)	\$ 675,000	\$ 659,250	\$ 641,750	\$ 624,250	\$ 606,751
2022 LOBs (Comm/Ret)	\$ -	\$ -	\$ 333,000	\$ 325,600	\$ 318,200
Transfers	\$ 295,000	\$ 295,000	\$ 710,658	\$ 372,354	\$ 295,000
New Personnel	\$ 778,159	\$ 1,522,465	\$ 2,654,735	\$ 3,435,066	\$ 4,317,318
Capital Equipment	\$ 833,689	\$ 1,396,216	\$ 1,119,698	\$ 1,265,516	\$ 1,166,018
Capital Projects	\$ 2,473,040	\$ 10,603,000	\$ 4,310,000	\$ 3,700,000	\$ 760,000
<b>Total Expenditures</b>	<b>\$ 33,528,840</b>	<b>\$ 44,049,392</b>	<b>\$ 40,893,519</b>	<b>\$ 41,965,140</b>	<b>\$ 40,881,740</b>
Revenue Over (Under) Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -



	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Water Sales</b>	\$ 5,931,400	\$ 6,442,064	\$ 6,764,883	\$ 7,024,080	\$ 7,264,270
<b>Water Sales (Rate Increases)</b>	<b>\$ 109,161</b>	<b>\$ 55,478</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 142,838</b>
<b>Water Tap Fees</b>	\$ 159,310	\$ 153,200	\$ 153,200	\$ 153,200	\$ 153,200
<b>Water Meter Sales</b>	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
<b>Interest Earnings</b>	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
<b>Penalties</b>	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000
<b>Misc. Revenue - Leases and Insurance</b>	\$ 72,000	\$ 74,160	\$ 76,385	\$ 78,676	\$ 81,037
<b>Sewer Sales</b>	\$ 6,224,000	\$ 6,585,745	\$ 6,903,253	\$ 7,200,517	\$ 7,648,474
<b>Sewer Sales (Rate Increases)</b>	<b>\$ 64,041</b>	<b>\$ 64,535</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,692</b>
<b>Sewer Tap Fees</b>	\$ 72,500	\$ 61,500	\$ 61,500	\$ 61,500	\$ 61,500
<b>Sewer Pre-Treatment Fees</b>	\$ 1,815	\$ 1,820	\$ 1,820	\$ 1,820	\$ 1,820
<b>Capacity Fees (Fund 071)</b>	\$ 4,725,000	\$ 4,200,000	\$ 2,625,000	\$ 2,625,000	\$ 1,837,500
<b>Reserves Appropriation</b>	\$ -	\$ 416,817	\$ -	\$ 2,127,734	\$ 3,419,628
<b>Bond/Loan Proceeds</b>	\$ -	\$ -	\$ 5,000,000	\$ -	\$ -
<b>Total Revenues</b>	<b>\$ 17,629,227</b>	<b>\$ 18,325,319</b>	<b>\$ 21,856,041</b>	<b>\$ 19,542,527</b>	<b>\$ 21,030,959</b>



	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
<b>Operations</b>	\$ 7,689,080	\$ 8,063,474	\$ 8,510,875	\$ 9,000,894	\$ 9,446,089
<b>Capital Equipment</b>	\$ 105,000	\$ 566,000	\$ 315,000	\$ 130,000	\$ 180,000
<b>W/S Projects (061-7151 Maintenance)</b>	\$ 699,429	\$ 894,286	\$ 1,095,358	\$ 1,344,447	\$ 1,653,334
<b>W/S Capital Projects (Fund 59 - New)</b>	\$ 3,545,000	\$ 4,117,400	\$ 3,743,000	\$ 4,402,496	\$ 5,132,005
<b>W/S Projects (Fund 60 - Maintenance/Reimbursements)</b>	\$ 1,250,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000
<b>Existing Debt</b>	\$ 4,340,718	\$ 4,084,159	\$ 3,658,593	\$ 3,624,690	\$ 3,589,531
<b>New Debt - 2015 Referendum - \$5-million</b>	\$ -	\$ -	\$ 450,000	\$ 440,000	\$ 430,000
<b>Transfer to Reserves</b>		\$ -	\$ 3,483,215		
<b>Total Expenditures</b>	<u>\$ 17,629,227</u>	<u>\$ 18,325,319</u>	<u>\$ 21,856,041</u>	<u>\$ 19,542,527</u>	<u>\$ 21,030,959</u>
<b>Revenue Over (Under) Expenditures</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



